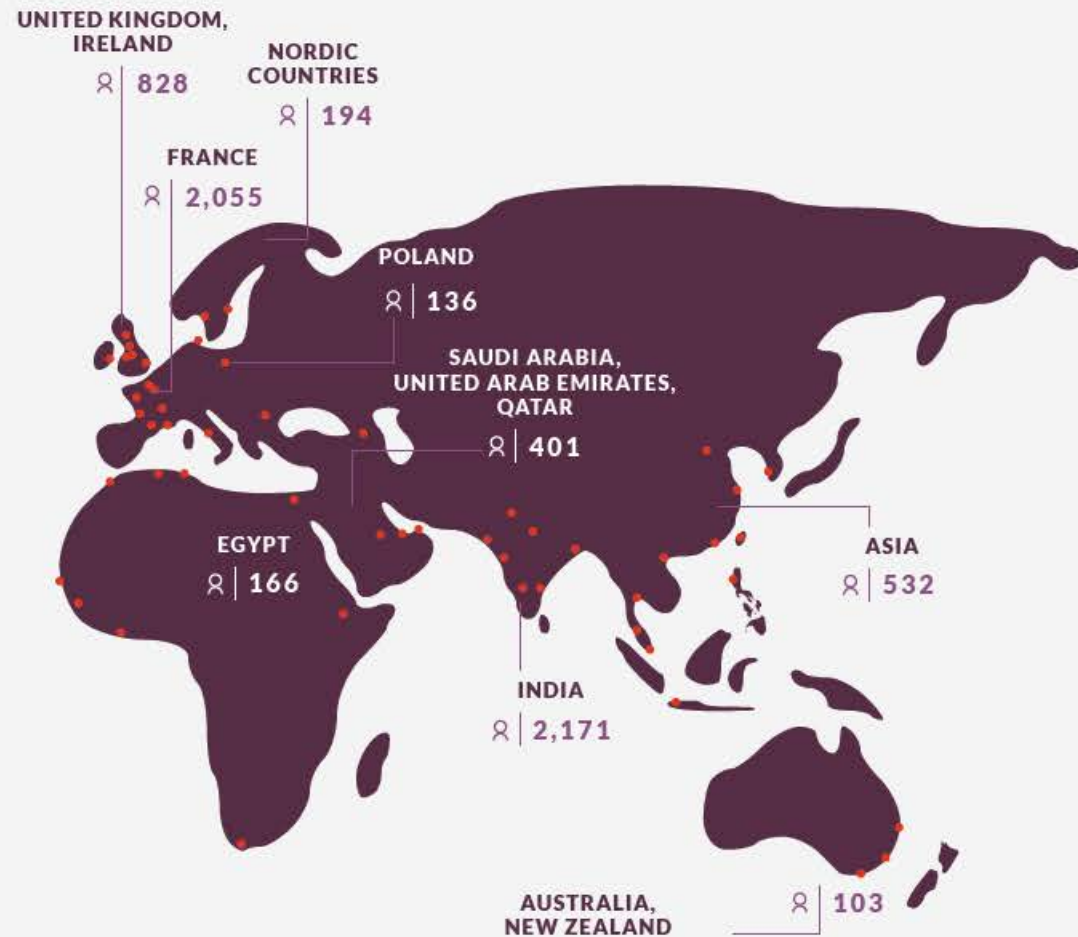


Map legend:
 ● Main locations and main SYSTRA centres of excellence
 Named countries: Top 12 SYSTRA workforce



7,542
 employees
 40%
 growth in
 the workforce between
 2015 and 2020

€668m
 Turnover 2020

€726m
 in orders

60+ years
 of expertise
 in transportation

50%
 of high-speed
 lines in service
 worldwide

1 in 2
 metros
 designed
 worldwide