At a Glance 2022/2023



SYSTIA

Being a Signature
Team means supporting
our clients over time,
with technical, operational
and environmental
challenges, and meeting
the highest ethical and
safety standards. Sustaining
this trusted relationship
is what drives us every day.

Our mission

For more than 65 years, SYSTRA has been developing solutions for safe, sustainable transport. The Group has set itself the mission of connecting people and bridging the distance between regions in the 80 countries where it operates. By making travel smoother, the infrastructure designed by our teams is bringing communities together, promoting social inclusion, and facilitating access to employment, healthcare, education and leisure.

A WORLD OF EXPERTISE AND COMMITMENT

SYSTRA's connected teams are sharing their expertise with clients all over the world.



OUR MAIN LOCATIONS

Canada 190 United States 190 Brazil 470 United Kingdom and Ireland 1,020

France **2,240**

Italia 360 Poland

170

Nordic countries 270

Egypt 280

Saudi Arabia, United Arab Emirates, Qatar India **2,210**

Asia **610**

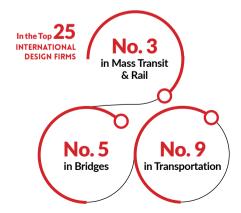
Australia, New Zealand 160

8,900

Figures as at end 2022.

2022 rankings

 $_$ Engineering News-Record (ENR) $_$



OUR THREE VALUES







OUR VALUE-ADDED SERVICES



Planning & consulting



Design



Project management & construction



Testing & commissioning



Asset management & O&M assistance

OUR VALUE CREATION MODEL

We draw on our assets...

OUR HUMAN CAPITAL



8,900 employees +8% growth in workforce between 2021 and 2022

87% of employees fully subscribe to SYSTRA's values: excellence, connected teams and bold leadership

25% of all staff are women

OUR EXPERTISE



More than **65** years of expertise in transport projects

4 international networks of experts across the Group

1 internal innovation challenge

OUR ORGANISATIONAL STRUCTURE



OUR FINANCIAL STABILITY



Ten home countries account for **92%** of our turnover

A foothold in more than **80** countries

10 centres of expertise

An independent group supported by 2 long-term majority shareholders: SNCF and RATP

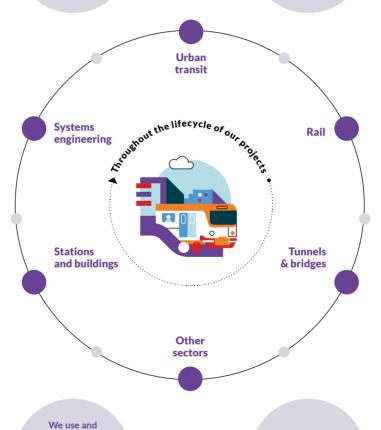


of revenue

... in all of our operations...

We incorporate climate considerations and the challenges posed by energy transition into all of our projects.

We provide our clients with cutting-edge technical expertise, underpinned by a forward-looking vision of mobility and new technologies.



design digital tools to maximise our efficiency and more effectively support our clients in the choices they make.

We apply the highest safety and ethical standards.

... by creating shared value for our stakeholders

FOR OUR CLIENTS



100% of our clients would recommend us. SYSTRA has been awarded quality (ISO 9001), health and safety (ISO 45001), environmental (ISO 14001), and anti-bribery (ISO 37001), certification

FOR OUR EMPLOYEES



SYSTRA features in Glassdoor's top **25** French employers

Women-men equality index: 82/100 (SYSTRA SA)

87% would recommend the Group as a good company to work for

88% say they are proud to work for SYSTRA

FOR THE ENVIRONMENT

Speed up work on aligning what we do with the Paris Agreement (scopes 1, 2, 3)

FOR OUR COMMUNITIES AND REGIONS

82% of employees have received training on the anti-corruption code of conduct

100% of top managers have restated their commitment to the Group's ethical principles

FOR OUR SHAREHOLDERS

5.3% EBIT in 2022

OUR CONTRIBUTION TO THE UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS















SIGNATURE

Signature de référence pour les solutions de transport, nous accompagnons des projets emblématiques

Mauritius

Construction of the A1-M1 highway bridge designed by our teams has begun.

United Kingdom

SYSTRA and Mott MacDonald have been reappointed for the detailed design of lots N1 and N2 of the High Speed 2 project. [1]

France

SYSTRA wins a new 10-year contract for the project management assistance for operation and maintenance of the Grand Paris Express.

Europe

We are participating in the LGV Rail Baltica project, which will link the three Baltic states (Estonia, Latvia, and Lithuania).

United States

SYSTRA is joining the Penn Station Access project in New York. [2]

Australia

A fourth certification task independently carried out by SYSTRA for the Sydney Metro.

ENVIRONMENT

As a transport and mobility engineering company, we have a crucial role to play in preserving the environment

Saudi Arabia

SYSTRA has been selected to carry out the design studies for the AlUla tram network, which will serve a protected area. [1]

France

The Téléo urban cable car in Toulouse, which preserves the natural spaces it travels over, has been inaugurated. [2]

Fount

Inauguration of the first stage of line 3 Phase 3 of the Cairo Metro, which is helping to ease traffic in the Egyptian capital.





LONG TERM

We cultivate long-term relationships of trust with our clients

India

Three new contracts were won in 2022 for work on the Mumbai Metro, which SYSTRA has been supporting since 2007. [1]

Brazil

The motorway concession holder CCR RioSP, our clients for over 15 years, has entrusted us with new assignments.

Canada

The SYSTRA, Mace and Comtech consortium has been awarded the project management for the GO Expansion programme in Ontario. [2]



We are applying all our skills to profoundly transform mobility

United States

It is SYSTRA which will conduct the implementation studies for the alignment of California's future high-speed line.

Europe

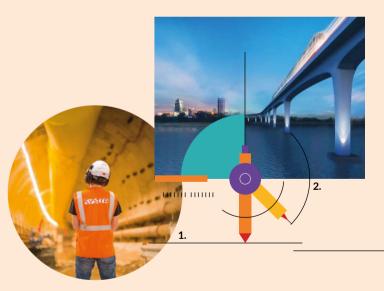
24 kilometres of the Brenner Base Tunnel have been drilled underneath the border between Austria and Italy. [1]

Egypt

Contract for a consultancy assignment for the new high-speed line linking the Red Sea to the Mediterranean.

Asia

The Group will ensure the independent certification of the rail link between Singapore and Malaysia. [2]





If this At a Glance has piqued your interest, check out the full version of the SYSTRA Activity Report, 'Connected & Useful'.

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